# BRIDGING & COMMERCIAL MAGAZINE

2023 Media Pack



has been the go-to resource for specialist finance news, features and updates. Our flagship website has thrived throughout various economic and political changes and remains the reliable home of the exclusive and breaking news for the discerning intermdiary.

In January 2019, we published our very first issue of Bridging & Commercial Magazine in all its printed glory.

We promised to challenge the boundaries of what a trade publication can be, to elevate conversation from anecdotal to thoroughly researched and interrogated, to showcase individuals and companies in ways never seen before; and to give you a reason to once again pore over a magazine- from cover to cover.

In our fifth year, we feel that we've delivered on these promises and more. Our unwavering attention to detail, both aesthetic and journalistic, got us shortlisted in the 2020 Property Press Awards and earned us an early loyal following - one which grew 11% in 2022 and is expected to increase steadily in 2023 and beyond through new partnerships.

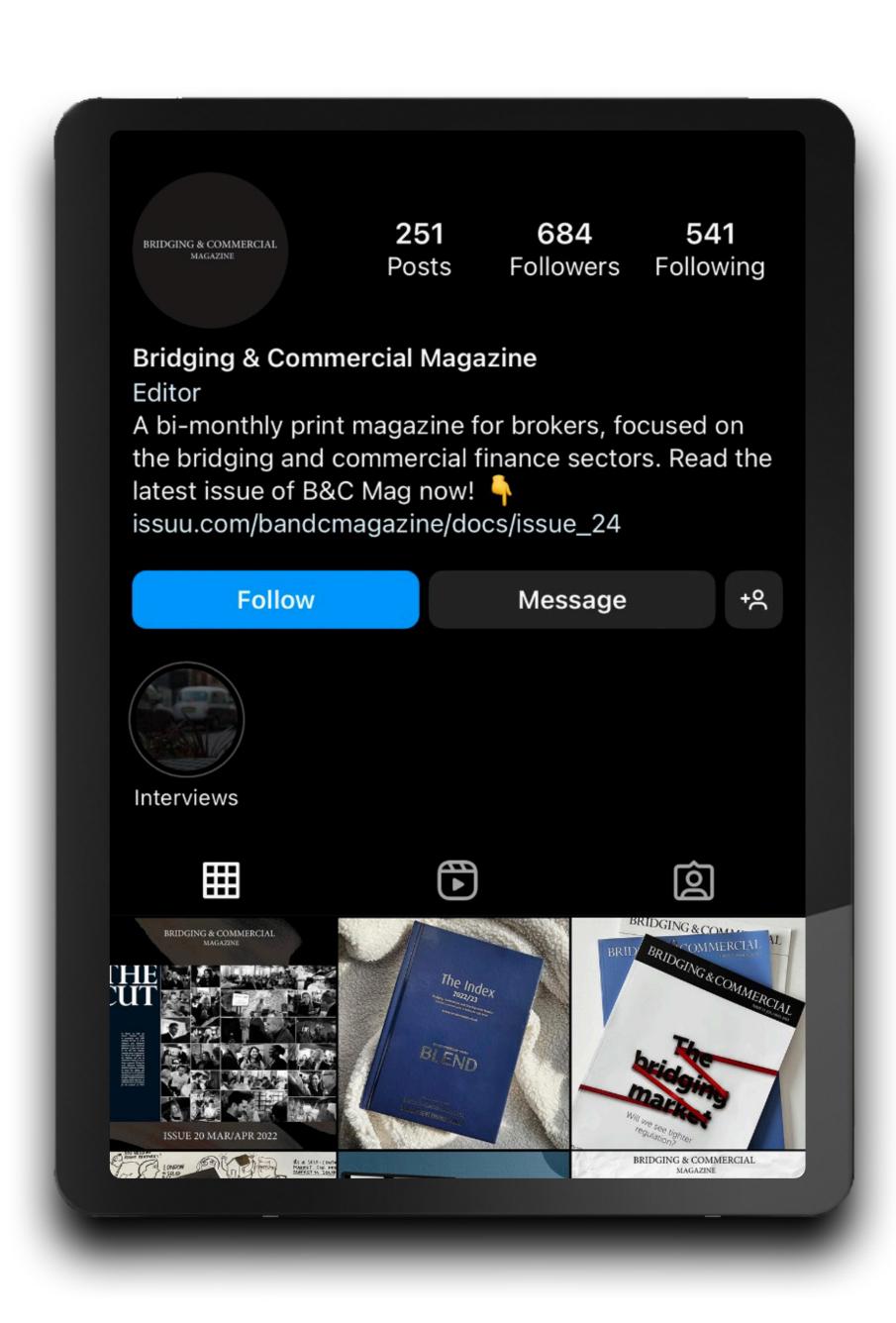
The sector has trusted us with its most delicate and controversial subject matters, safe in the knowledge that we give these important topics the respect and treatment they deserve. Not ones to shy away from digging deep, we've brought many a theme into the light with the help and support of industry experts and you, the reader.

We want this magazine to continue to reflect our nuanced, interesting market and its people, providing a true reflection of everything there is to celebrate, work towards and stand together for.

# The Bridging & Commercial Universe





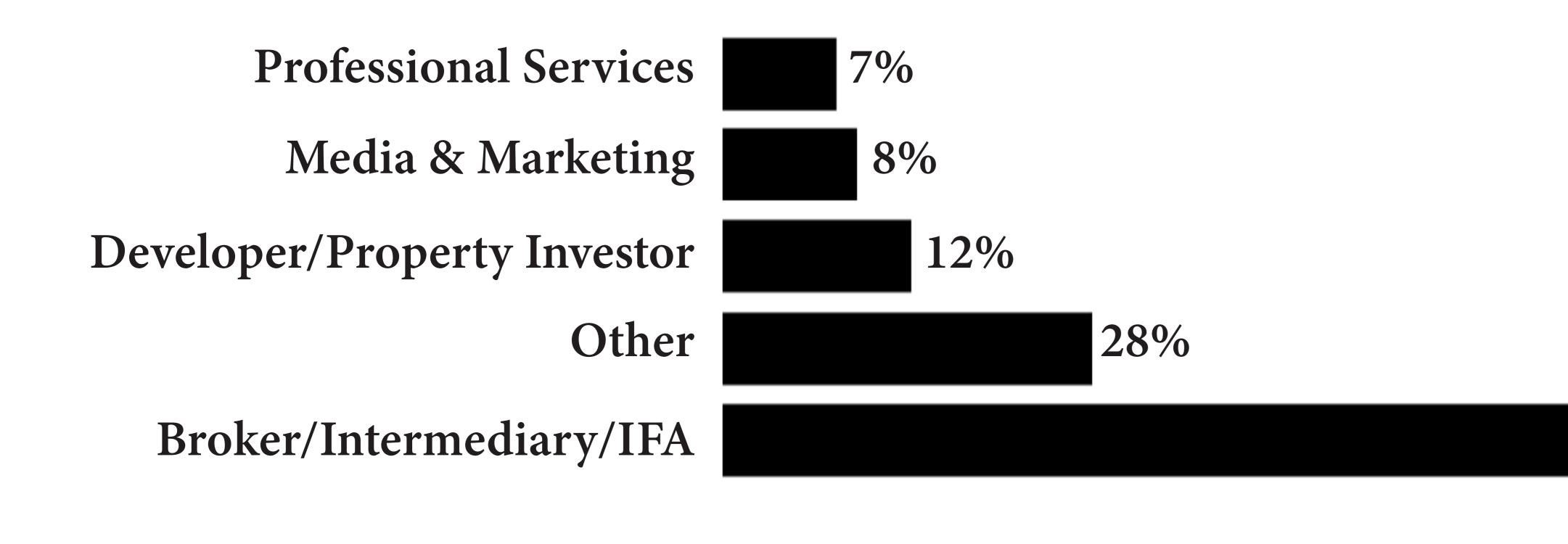


PRINT DIGITAL SOCIAL

## Reach

- Published six times per year
- Circulation is 2,200 per issue on average
- The digital version of the magazine gets approximately 3,000 reads in its month of release
- We promote the digital magazine via email marketing to a database of over 7,000
- The magazine is shared via our B&C social media channels (Twitter, LinkedIn and Instagram), encompassing 8,693 followers
- A proportion of the magazines are distributed at industry events and exhibitions (when possible)

## What fields are our readers in?



## Where are our readers based?



Bridging & Commercial

Media Pack 2023

45%

## Editorial Guidelines

e are committed to providing our loyal readership with objective and original news stories that offer not only a deep insight into the markets we report on, but something educational that intermediaries can learn from and which helps build their knowledge. Our audience should understand that our decisions are not influenced by outside interests and trust us to be fair, responsible and impartial. We are dedicated to achieving the highest standards of accuracy when looking to establish the truths of stories. Our editorial values apply to all our content, whether created by us or industry contributors.

Each issue of the Bridging & Commercial Magazine will be written and edited exclusively by our dedicated in-house editorial team and talented freelancers, to ensure it adheres to our house style and values. As a rule, we do not accept contributed content, unless it is for our separate sponsored supplements and marked advertorials. Instead, we personally seek out relevant and knowledgeable professionals to give an expert perspective on specific areas of the market to help us with our article research. As a result, we have full editorial control of the Bridging & Commercial Magazine. We endeavour to provide original and informative stories and features, all backed by either our own research, industry sentiment or official sources. We will avoid publishing quotes in our interviews as facts, which are based on rumour or information from other news outlets that cannot be substantiated.

## Forward Features

We often get asked if we have a forward features list; however, we have decided to take the same stance as we do on bridgingandcommercial.co.uk by coming up with our timely feature ideas on an issue-by-issue basis. Our position on this is that we are known for capturing the exact mood of the bridging and commercial finance sectors, which can ultimately change at any moment owing to — among other possible circumstances — unforeseen political, economic, regulatory and business-related changes. Our editorial team canvasses the market ahead of every magazine edition to find out what the most pertinent issues are for us to be reporting on. However, we have outlined the overarching theme for each issue in 2022, and welcome ideas throughout the year from all relevant companies and individuals within them which are a perfect fit for these topics.

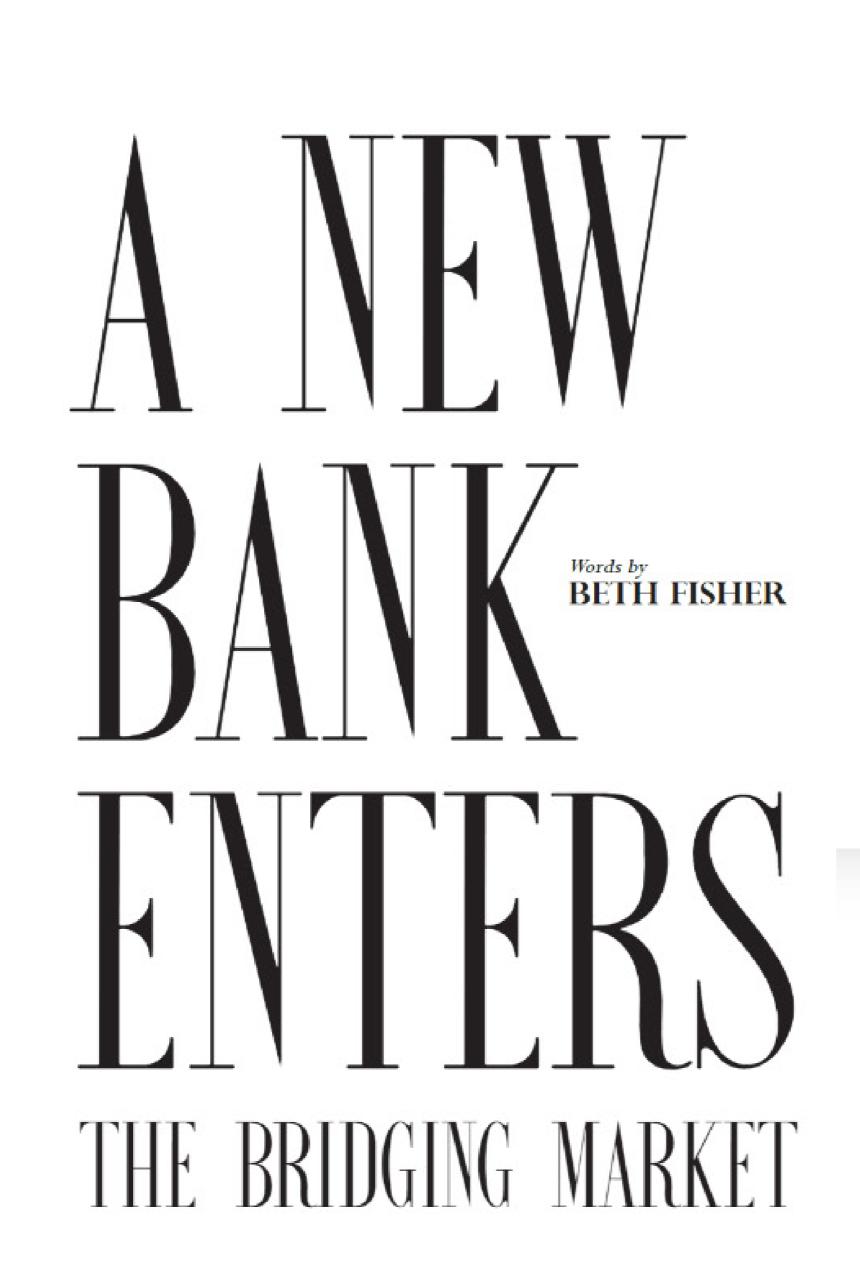
# Production Schedule

Issue	Theme	Booking deadline	Copy deadline	Release date
Jan/Feb 2023	Power List 2023	6th Jan	13th Jan	17th Feb
Mar/Apr 2023	Trends & Data	10th Mar	17th Mar	20th Apr
May/Jun 2023	Innovation & Technology	12th May	19th May	22nd Jun
July/Aug 2023	Planning & Refurbishment	10th Jul	17th Jul	17th Aug
Sept/Oct 2023	ESG	8th Sept	15th Sept	19th Oct
Nov/Dec 2023	Interview Special	3rd Nov	10th Nov	14th Dec



# Breaking the Latest News & Exclusive Features







HE
DEALMAKER

Having just steered the company through its equity transaction. Enra Specialist Finance's

Having just steered the company through its third private equity transaction, Enra Specialist Finance's CEO Danny Waters reflects on the past 21 years of his career, his drive to fight hard for every aspect of the business, and his excitement for what lies ahead

#### Words by JON YARKER

Enra Specialist Finance is no stranger to a private equity deal. In March, the firm announced its third one when Elliott Advisors acquired a majority stake in the business (subject to regulatory approval). This involved a stake being bought from Exponent Private Equity, which had held a share in the group since 2017. Prior to that, private equity firm Livingbridge had purchased a minority interest in the business in 2014.

Enra's M&A history has certainly grabbed the headlines, not least when it bought lender West One in 2014—for which Danny became a trendsetter, with several similar transactions following suit over the years. When I ask him about this label, he states that the move was about creating shareholder value through intelligent business strategy.

"Trendsetter' is much better than what I was called at the time," he jokes.

"Back then, it was a controversial transaction, based on people being fearful about the impact it would have on their own businesses." He adds that his motivation behind this was to find interesting growth opportunities for the

company.

This approach is the hallmark of Danny's career, as he actively considers transactions that can drive the group towards its goals. The trio of private equity partnerships is proof of this, but also an indicator of his love of a deal. "It's a crucial element of running a business that is often forgotten as companies grow," states Danny. "It's really important to me that we stay hungry. If we're not negotiating hard and fighting to deliver the best service, then that's where we lose our edge."

A sliding doors moment

To understand what brought Danny to this moment in his career, it's worth looking back to how it all began. In 2002, having finished school at the

May/June 2022

# What They Say

"Bridging & Commercial is a must-read publication for those involved in specialist finance markets—from lenders to brokers, surveyors to lawyers. The quality of the publication is undoubted, and the editorial team tackle an incredibly wide range of the most topical challenges and opportunities facing the industry. A particular highlight has been the contribution made to the debate on ESG and how we can best attract new talent into the industry. Quite simply, the Bridging & Commercial team have their finger firmly on the pulse, yet are always prepared to challenge the status quo."

### Nick Baker, chief commercial officer at Allica Bank

"It occurs to me that since its launch in 2019, Bridging & Commercial has become the specialist finance industry's must-read journal. At a time when social media and news bulletins offer instant headlines and often self-gratifying claims and statements, I know I am one of many in the bridging sector who likes to take time out to read the magazine—simply because its content always contains more depth and substance. The contents in each edition have built a consistent look over the past four years, which has trained us readers to know what to expect but, at the same time, the editorial team seems to do a great job at keeping the topics relevant to the moment and focus on some of the thorny, sometimes uncomfortable issues which rarely get airtime in the more superficial media channels. The subject matter is clearly well researched and understood, which comes through in the features and interviews where we can all enjoy getting into the detail and reading the real nub of the matter. Personally, I enjoy the Zeitgeist. It's where I read with interest because it often discusses topics which, as an old timer myself, I have seen come and go in my 40-odd-year career—maybe in a different shape or with different dynamics, but very often similar issues, just different times and new people discussing it. Just for good measure and excellent marketing, the magazine also has a stylish and modern look about it with its design and photography showcasing many of the industry characters in a way which gives Hello and Cosmopolitan a run for their money. Our industry is full of characters, so a glamour shot here and there is always easy on the eye and a bit of fun."

## Colin Sanders, CEO at Tuscan Capital Limited

"I have always found the magazine to be insightful and interesting, with pertinent and timely commentary on the ever-changing property market. The magazine is a most useful informant of criteria changes from the lending market, with specifics often quoted in articles. The magazine's profile in the property lending market ensures up-to-date narrative regarding the dynamic shifting sands of lending criteria."

## Martin Simons, managing director at the Pilcher Group

"I have always been a huge fan of Bridging & Commercial and felt what it offered was exactly what I needed and couldn't think how it could improve the offering—until there was the creation of the magazine which has an eternal shelf life and a real value that isnn't just a live newsfeed. It is very well thought out and has well-constructed content. The journalistic focus is secnd to none, and I cannot think of a more valued publication that's on offer within the mortgage sector. The vision, perception and understanding of what a mortgage intermediary would require that would give them an informed and educated view has been excellently delivered, and the magazine only goes from strength to strength. Everyone within the B&C team should be personally very proud of the individual and overall team contribution for delivering the highest standard of journalistic reporting and educational content."

## Roger Morris, director of mortgage sales and distribution at Tandem Bank

"The magazine and its associated platforms make bridging news extremely accessible, which is one of its main attractions. Likewise, it publishes a range of updates—from comments on property market trends to fresh faces in the business. Bridging & Commercial keeps content both relevant and varied which is always a bonus and, more importantly, looks a lot at the more pressing issues within the sector, notably female leaders within the market. Our team enjoys reading about the new faces joining the sector, and the focus on the growing representation within the market is always great to read. All in all, the varied and frequent updates from Bridging & Commercial continue to contribute to our insight into the current issues that the market contends with, as well as providing us with exciting and progressive updates on the sector."

## Adam Hattersley, director at Fieldfisher

"I like to read Bridging & Commercial for the quality of its editorial. The writing is unbiased and incorporates comments from a range of lenders, brokers and other industry professionals to report on a story—not sell a product. I do particularly like their Power Lists and the focus on people that the magazine takes."

## Leah Brunski, senior marketing manager at MFS

"Since working closely with the team at Bridging & Commercial, we have found their knowledge, expertise and enthusiasm for the specialist finance market unrivalled—and this shows in their excellent magazine and online content. They always strive to break the latest industry news and explore the key topics and challenges the industry faces on a day-to-day basis, opening up interesting and creative dialogue with their industry peers and loyal readership."

## Nick Wilcox, founding director at Valorem Partners



ore than five million homes and businesses are at risk of flooding and coastal erosion in England alone, according to the Environment Agency, making it the most serious and costly natural hazard faced by the UK.

A record £5.2bn is set to be spent on flood defences before 2027, yet the number of homes in danger of flooding is set to rise, with the Environment Agency anticipating an increase of up to 50% in the number of houses built on flood plains over the next 50 years.

This problematic scene is being played out against the backdrop of climate change, which raises specific concerns for insurers and other parties within the lending market. More extreme rainfall is anticipated in the UK and overseas, forcing the insurance industry to balance the needs of a growing population with the consequences of climate change.

#### THREE-PRONGED PROBLEM

"Climate change is undoubtedly creating increased flood risk for the UK property market," says Sam Howard, co-chief executive and cofounder of Magnet Capital, pointing to instances of flash floods "devastating parts of the country in the last year".

The problem, he notes, is rooted in three

A County Councils Network survey found two-thirds of councils feel that the pressure on their local infrastructure, including roads, health centres, schools and public services, is excessive because of new housing developments. This can only increase, with an additional 3.9 million people expected to be living in the UK by mid-2045.

To meet the demand in England alone, 340,000 new homes must be built every year until 2031, according to the National Housing Federation,

including 145,000 affordable homes. The Lords Built Environment Committee's inquiry into meeting housing demand found that targets would not be met unless local barriers, including skills shortages, resources for local planning authorities and support for social housing providers, were addressed.

While many UK councils, such as those on the flood-prone east coast, do not have

More homes are going to be built in areas prone to flooding, but is the insurance industry ready and able to cope?

competing tensions: the need to build residential property, local authorities under pressure to hit targets for new

homes, and the government not investing

enough in building flood defences. The result of these combined factors is simple: "We will see more new homes being built in zones with a high risk of flooding."

The need for new homes comes with seemingly endless headwinds. much choice when it comes to building on floodplains, others do. Yet local authorities are still turning to land that is at risk.

Two factors in particular drive this: cost and policy. Land on floodplains is generally cheaper to acquire and, owing to its flat nature, requires less groundwork to make it suitable for development.

For local authorities, increasingly scarce resources are forcing them to make savings wherever possible.

Bridging & Commercial



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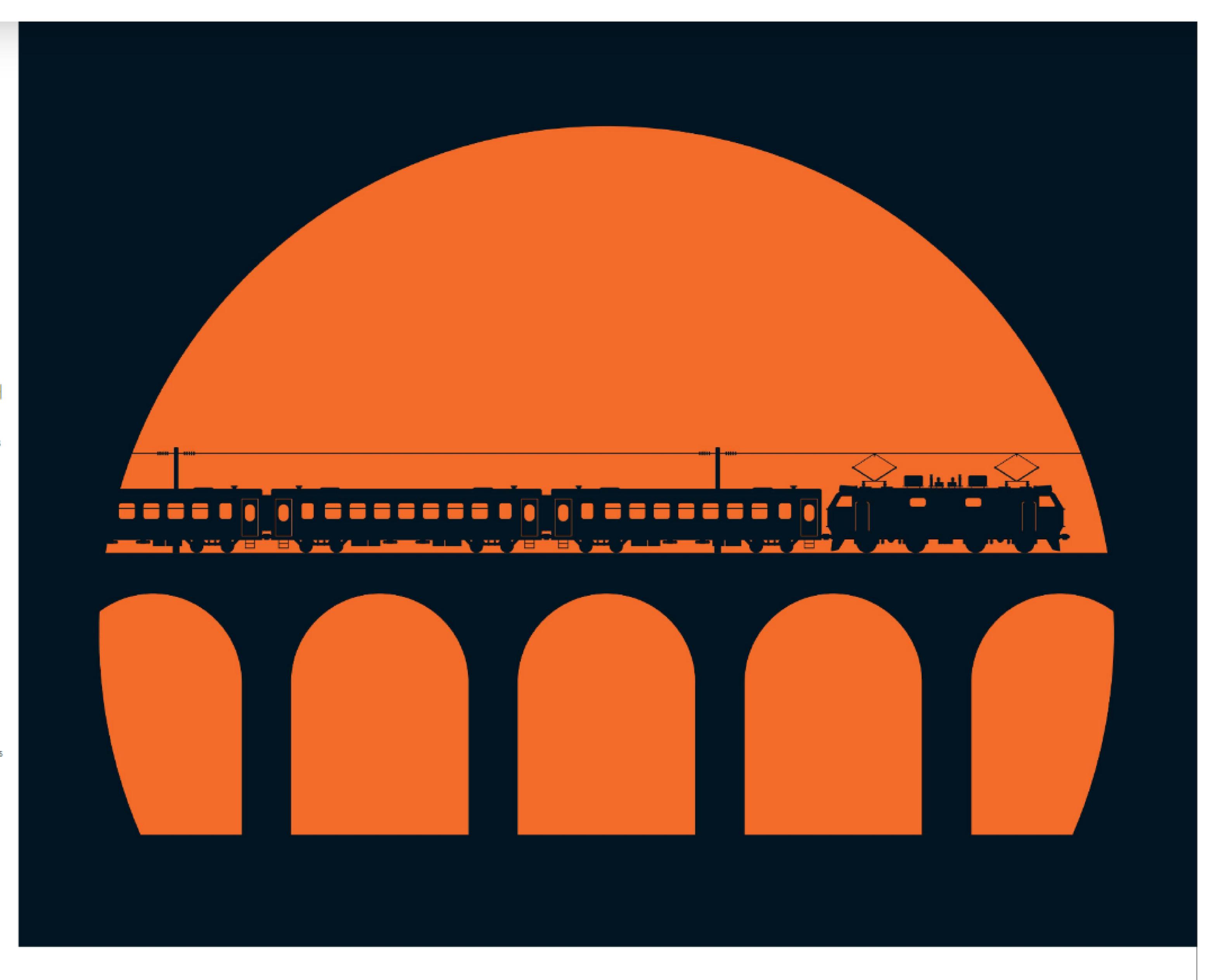
WHEN IT COMES TO PROPERTY FUNDING, THERE IS ONE METHOD THAT USUALLY GETS OVERLOOKED-INVESTING THROUGH AN SSAS PENSION SCHEME. IN A BID TO CHANGE THIS, FINANZE HAS LAUNCHED AN EXCLUSIVE PRODUCT USING THIS VEHICLE, IN PARTNERSHIP WITH ELYSIUM BRIDGING

When sourcing project finance, developers and housebuilders generally opt for a traditional senior debt and/or mezzanine loan. However, there is one method that tends to fall off the radar—investing through a small self-administered scheme (SSAS). For those who may not know, this is a type of employment pension structure that a limited company can establish for up to 11 members over the age of 18, in order to gain more control over how their pensions are invested. They generally comprise directors and other senior executive staff, but can also include family. Each SSAS is authorised with HMRC, granting it the same favourable tax treatment as any other registered UK pension scheme.

In addition to using the funds to further invest in the members' company—for instance, by purchasing its trading premises and leasing them back to the firm—the scheme can borrow money up to 50% of its net asset value, calculated as the cash within the SSAS; all investments (including the value of any properties owned and third-party loans) minus the value of any loanbacks to the sponsoring employer and existing scheme borrowing, divided by two, to provide additional liquidity for investment purposes.

While an SSAS can be a valuable

While an SSAS can be a valuable investment tool, it does have its Achilles'



How the next BIG IDEA in development finance started on a train...

Words by ANDREEA DULGHERU

## Rate Card

Advertorial + DPS advert	£3,000
Inside back advert	£1,300
DPS advert before & after cover story	£4,000
DPS advert in the middle of cover story	£3,000
First DPS advert pre-content page	£2,000
Full-page advert	£1,200
DPS advert	£1,800
Half-page advert	£700
Back cover advert	£1,500
Inside front cover advert	£1,300
Front cover package, includes:	£5,000

- Belly wrap
- A5 insert
- Editorial featured on cover
- PQ on contents page
- Full-page advert

A5 insert/outsert	£1,500
False cover	£6,000
Tip-on gifts and DPS advert	£6,000
Barn-folds/specialist advertising POA	

All prices exclude VAT



# Supplements & Special Publications

ach issue of the magazine will be accompanied by an educational supplement or similar, delivered in partnership with some of the industry's most prevalent thought leaders. These shorter publications will aim to lift the lid on topics previously explored or introduced on the *B&C* website, or via our sister publication, *Development Finance Today*.

We have paved the way in these niche areas and it seems only right that we expand our print offering to cover the burning issues that exist in this part of the market, too.

We are open to collaborating on different ideas that are of industry-wide importance. Ideally, these takeaway booklets will provide the perfect amount of intense insight into a particular product, both informing and improving readers' confidence in these areas.



Avoid these five potential pitfalls:

1. mistakes on the application forms—

 mistakes on the application forms double check names, addresses and all figures

failure to provide all the
 documentation—if we ask for it, we can't
 progress without it
 neglecting to inform us of an issue or

problem—tell us upfront and we'll try to

deal with it
4. costings not being realistic—these need
to be detailed and have a contingency

5. no schedule of works—we need accurate timelines to see the project can be completed and loan redeemed on time

#### Here's how:

» give us the big picture—and the detail One of the biggest problems we come across is a lack of clarity on the project. Lenders want a clear transfer of knowledge about the project from the broker to us. Make sure we understand all aspects of the deal. There's a reason you are using a specialist lender; be upfront about what it is.

» nail down the schedule of works
Lenders need to understand the timeline of
your customer's project, and this has to be
more than just a best guess. We want to see
that the project is likely to be completed with
time to sell, if that's part of the exit strategy, or
refinance, in order to redeem the loan. In the
current market, it's essential you account for
potential delays.

» get the costings right
Inadequate appraisals are likely to cause
delays, especially in the current environmen
with rocketing prices. The lender needs to
see realistic and comprehensive figures for
the project. At Roma, we are also looking for
at least a 10% contingency built in to cover
unexpected issues and further price hikes.

» be candid about any problems
We know brokers might be worried about mentioning something that they think could

alls: ns—

hinder the deal, but it's essential you don't leave anything out. We can usually find a way to work with most issues, as long as we know about them. For example, if the deposit is gifted, we need to know that on submission to comply with anti-money laundering rules. It will cause delays if we find out later in the process.

The broker's guide to better bridging

» gather the documentation early We don't ask for a lot of documents, but the quicker you can send them to us the better. Ask your customer for them at, or even before, the first meeting, to give them time to gather what's needed.

#### Get it right first time

standard bridging cases.

The biggest cause of delay we encounter is due to incorrectly packaged cases. But don't worry, it's not complicated.

At Roma, we'll hold your hand through the whole process with a dedicated point of contact.

We've also made our processing quicker than ever before, with our RomaFLOW process for

It isn't just about being faster, but about offering certainty of funding, too.

Cases are fully mandated and ready to fund on instruction of the solicitor. This is guaranteed, providing no major problems are revealed during the legal process.

We wanted to give you, the borrower and other stakeholders in the project certainty over the mortgage decision early in the process. It gives you peace of mind and enables the investor to start planning their project with confidence.

#### Get in touch

Call Roma on 0161 817 7480 and we'll be happy to talk you through our processes and what information we need to make a lending decision.

7 -

# £4,200 + VAT 16pp

Full-page advert inside front & back cover

Branding throughout

Content direction driven by you

PREMIUM SUPPLEMENT OPTIONS
— POA

## Advertorial

Sponsored advertorials are limited to one client per issue, and include a DPS advert before or after the feature.

Our editorial team will work to your brief to put the advertorial article together to ensure it offers maximum editorial impact in line with your brand.



**Encouraging energy** 

efficiency: the new

Precise Mortgages introduced a new range of refurbishment BTL mortgages this summer, including two options charged at preferential interest rates to reward clients carrying out energy-efficient upgrades.

Colin Barrett, group mortgage proposition director, walks us through the products and explains why the lender has chosen to go down this route

installation of a new kitchen or bathroom,

efficient refurbishment option, charged at

a lower interest rate, for an upgrade that

includes an element of energy efficiency—

such as putting in additional insulation.

seeing in the development

how can they be mitigated?

economic uncertainty, coupled with

rising mortgage rates, are putting

the fastest pace since the start of the

and the need for new homes remains

investors looking to increase their

control the timeline. Repeat borrowers can back their activity, or pivot towards

get access to funding in under four weeks | offering longer-term products.

has forced a number to completely scale developments get off the ground. ■

but we have also introduced an energy-

refurb BTL

does your new refurbishment BTL

The offering is very simple, providing

brokers a range of financing options for

landlord clients looking to refurbish

rates as an incentive for improving their

energy efficiency. These loans offer the

property, along with lower interest

How have the roles of development How does Hilltop Credit Stream The speed and severity of interest rate lenders and brokers changed over rises—from 0.25% at the end of 2021 help developers communicate the past 18 months, and do you to 3% today—has required lenders to more efficiently with everyone in the transaction chain? expect them to further evolve? draw on all their experience in order Against a backdrop of higher material, to correctly price new facilities. Our innovative platform is designed to help borrowers access capital efficiently energy and construction costs, rising Why did you decide to launch and allow cross collaboration between interest rates and overall economic us, borrowers and collaborators. The uncertainty, lenders have had to act more your software platform Hilltop Credit Stream? like equity investors. Lending is a relatively advantage of using this technology is that it provides direct dialogue throughout the lilltop Credit Stream, our innovative il estate credit acquisition software, whole loan process. Borrowers simply sign market and, in your experience, ows us to underwrite deals faster up online and complete the three-stage d manage information all in one application form—which can take as little High inflation is forcing many residential tform. It blends technology with clear as 48 hours to complete—for development | schemes to be delayed. Political and mmunication and collaboration. In loans of between £5m-100m. Hilltop der to scale our business both in the Credit Stream was built for an entire and Europe, we needed to create a development team: lawyers, brokers, executives, and underwriters. The platform | market—demand in October fell at "ndardised way to process and gather necessary information. By using a host also streamlines the loan application ntegrations to our platform, we can management; it evaluates each application, Covid-19 pandemic. However, demand ess market data quickly and carry out due diligence efficiently. The platform offers a medium for legal teams to exchange and review documents, and

o allows us to include deal collaborators, shows real-time origination, underwriting it's like everyone working around the and funding data for the executive suite. le in real time. Once a credit paper produced and a deal closed, Hilltop What has the feedback been like since its launch? ough its portfolio management tools The results have been exciting. We have managed to cut down time spent on each deal by less than half from application to drawdown of funds. Users like the simplicity and developers can access funds faster than the traditional process and

by using Hilltop Credit Stream. This has What advice would you give to the potential to completely transform the a developer and their broker speed at which new housing is delivered— if something goes wrong? one of the biggest challenges facing the UK | Immediately report the issues. As at the moment—given that the two stages | lenders, we can only help if we know where developers get held up the longest the problem. Unwinding bad decisions are the funding and planning stages. What difficulties are you currently of delivery. It's much easier to solve an

of a development and its milestones. What market opportunities and challenges are you expecting in 2023? creative capital. Markets will be more downward pressure on the UK housing nuanced, risk will be different, but great investment opportunities still exist for experienced, but disciplined lenders. As we head into a recession and cost of at an all time high in the UK and across living crisis, I expect the focus to shift major cities in Europe. The structural from Build to Sell to Build to Rent, demand/supply imbalance is still there. In especially regional multi-family schemes the residential for rent sector, we're seeing that provide people with genuinely more private landlords exiting the market affordable accommodation. I also see a due to the impact of higher rates and ongoing regulatory and tax changes, which and filter through many more deals in a creates an opportunity for institutional shorter space of time. Housing delivery

later makes it difficult and costly. Second, keep us updated at every stage issue when we're aware of the timeline

About 12 months ago, we started running a

series of landlord surveys, which indicated

that there was indeed demand out there for

huge opportunity for fintech to speed up is still critical, and the speed of financing exposure to what is a growing asset class. from lenders such as Hilltop Credit For lenders, the increased cost of funding | Partners can help small- and medium-sized products been so far? We have been delighted with the response

take-up of these

Why did you include the

to the launch of the new range—numbers buyers into older, less energy-efficient have been significantly higher than forecast properties. As standards tighten, those overall. But, to date, there has been more first-time buyers could potentially become interest in the standard product and less in trapped in these properties a few years than we had anticipated. There has been lend on them. That is just one imagined roughly a 50/50 split between the standard — scenario, but something as an industry we need to be mindful and realistic about. So, as lenders, we need to encourage and for the energy efficiency loan—not least facilitate borrowing that supports energy- of service. The conveyancing fees are because it is relatively easy to qualify for efficient improvements but not impose but also because it's cheaper. This tells us these products on all borrowers. we have further to go on the education What are the benefits a lender piece while acknowledging that energy

such as Precise Mortgages efficiency options won't necessarily suit every one of a broker's landlord customers. can bring to brokers and their customers compared to other funders? standard option? Why not We are not new to this part of the simply give borrowers the

market. Precise has been successfully choice between two products to offering refurbishment BTL loans for four encourage energy efficiency? years. So this latest range, with its focus on environmentally friendly property It was and remains very important to us upgrades, modifies and builds on very not to exclude groups of landlords and/ or properties from our lending. The last well-established foundations. We know thing we want to do is become complicit what we are doing from the experienced in creating a class of sub-prime properties underwriter dedicated to each case to out there. One outside risk of the current the BDM guiding the whole process. EPC framework under consideration is that 
This means brokers and their clients can more landlords may turn away from older be assured not just of our expertise, but

and communication, which are key to making a project run smoothly. We have great relationships with the valuers and conveyancers involved who are teed up to jump on each case immediately. The same valuer carries out the bridging and

discounted, which is good news for the

one on each part of the deal—which is

good news for the broker. How important is the role of mortgage lenders in the fight against climate change?

I believe that any effort to steer the industry towards improving the housing stock of the UK is to be advocated for and, as borrower demand for environmentally facing products increases, we have a duty to meet that demand.

> For more information, contact your www.precisemortgages.co.uk/ ContactUs/SalesTeam ■

Sept/Oct 2022



Brad Armstrong: Although everyone has undoubtedly faced difficulties through Covid-19, the period has been a positive one for MSB. As a firm, we have experienced significant growth. Revenues have increased and we have welcomed over 70 new team members to the business across our various departments. Our secured finance team has contributed — new ones within the lending industry. to this success and growth. Prior to the pandemic, we made vital strategic decisions. We added quality and experience from newly qualified to senior associate to the company and invested significant time and resource into developing our case management systems. This paid off and we were able to service our existing clients without issue, all while attracting some new key clients. This momentum has have added a team of property finance continued, and we have emerged thriving. paralegals who provide administrative

Jack Medlicott: In March, we were delighted to open our Manchester Office in Spinningfields. This was an exciting opportunity for our team and very much the next stage in our strategic plan. The expansion has enabled us to cement existing client relationships and explore The division now consists of four partners system will issue initial documentation who are assisted by solicitors, ranging level. Over the past year, we have added quality to the team and significant technical experience to allow us to handle complex What recent trends have you transactions in the timescales required in this market. In recent months, we

that handles all registrations internally,

and provides support to the portfolio

support to our lawyers and help in the rapid progression of transactions. We also have a dedicated post-completions team

management and collections department. market means that the traditional BTL

system to enable us to accurately track the progress of our cases and report to lenders on their pipelines. We have developed ways to integrate this with our clients' CRM software, enabling real-time updates to underwriting and sales teams. Through automation, we're now able to receive instructions from our lenders 24 hours a day; our and allow that transaction to progress within minutes—regardless of the time of day or night that we are instructed.

experienced in the market? IM: If you look across the sector, volumes of applications are consistently up; lenders have continued to write deals, and completions continue to flow. There

the competitive nature of the property

mistakes or pitfalls that are a number of factors that influence this. For example, interest rates for will not necessarily be the same entities. bridging loans are at historic lows, and

hand on buyers proceeding on traditional to give a cross-company guarantee. high-street products. The rise in regulated Many borrowers will already have bridging products is a positive sign for granted a debenture over their company the sector and demonstrates a growing which may charge future property belief from the traditional borrower acquisitions or have a negative pledge that the bridging market is a viable which prevents further charges. A lender needs to recognise the best way to deal option and the historic negative stigma

Why is previous knowledge of

lending throughout the cycles so

As more traditional and less well funded

enders retrench from the development

ending space, we are witnessing a

growing liquidity gap in the market,

which offers an opportunity for those

with this so that its security works.

after a finance offer has been accepted.

However, it's important for a lender

to understand the security it is taking.

Moreover, a valuer should be given a title

plan of the security so they recognise the

I always encourage my lender clients

to discuss these points with me as

to identify and resolve any issues

experienced, specialist lenders, who are

important in today's economy?

lenders should look out for when underwriting loans? Darren Barwick: Prior to making an offer, it's very important to understand the borrower, the security they have already given to other lenders, and the security the provider is taking. If the borrower is a company, then lenders part of their underwriting process need to understand not just who the directors are, but also the shareholders and before they become problems. any party who has significant control. They

Once this is understood, a decision can

be made on who the lender will require

attached to this product is diminishing.

What are some common

mind when considering enforcing security?

Mark Forman: First, it would be, "Have you explored every other solution with the defaulting borrower?" If the answer is yes, and either the defaulting borrower hasn't engaged, or any solution they have suggested isn't satisfactory, then Finance providers often take the view that enforcement would be the next step. obtaining title to a property is a legal issue Whether the lender wishes to maintain a relationship with the borrower moving forward may also influence its decision as to whether to pursue enforcement. Second, the finance provider should give consideration to the condition of extent of the property that they are valuing. the property market at the time, and the likelihood of the asset being in negative equity. I would advise clients to engage with local LPA receivers and estate agents to ascertain what price could realistically be achieved, and whether this would satisfy the debt arising from the default. However, the lender should be careful that its inaction doesn't lead to any perceived 'waiver' of its rights under the facility agreement. ■

Jul/Aug 2022

Nov/Dec 2022

Media Pack 2023

Bridging & Commercial

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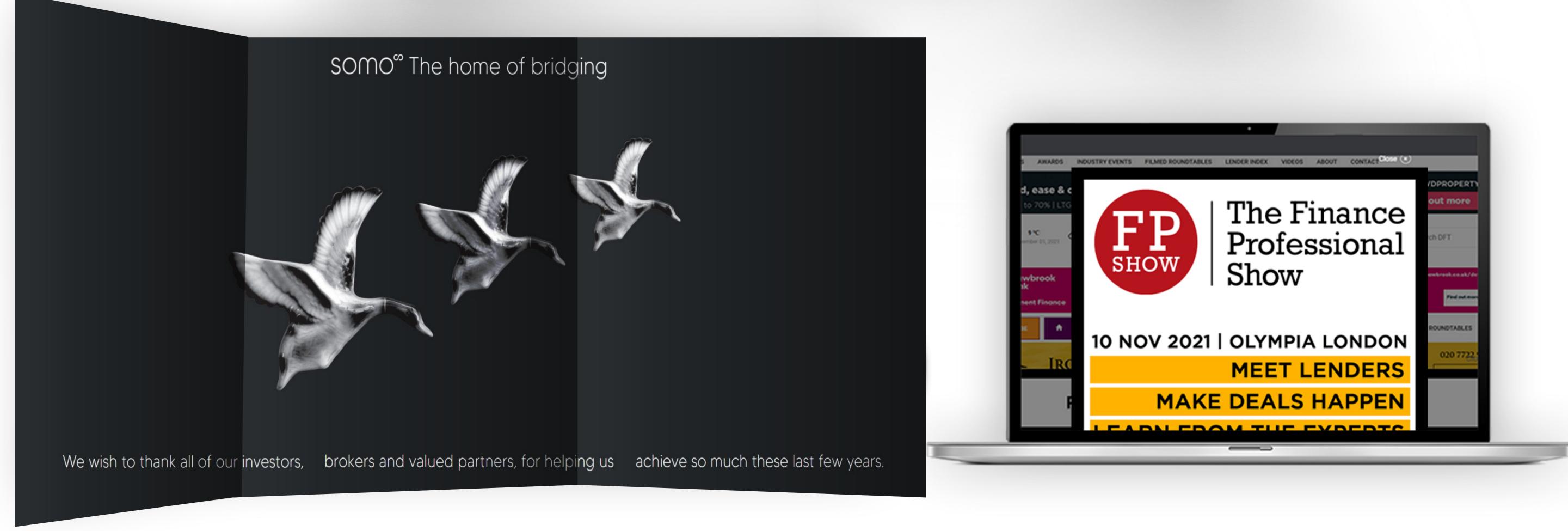
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"THERE'S NOT A
BIG ENOUGH
DISCOUNT RIGHT
NOW FOR US TO
GIVE ADVICE TO
BORROWERS
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regulated market. "We offer regulated and unregulated bridging loans and, if we give some consideration to the FCA's Treating Customers Fairly principles or its upcoming consumer duty [initiatives], trying to rationalise the benefit to a borrower of taking a floating rate when prices are only going to float upwards is difficult, because the benefit is all lender focused," he says. Another issue is that, in the structure of bridging lending, a lot of it is done on a retained-interest basis. "So, in a rising interest rate environment, will there be in effect margin calls from lenders asking borrowers to add more cash into the deal at any unknown point in the future?" ponders Michael. "Or, at the exit, is there going to be a call for more cash to make up the difference in the floating rate and between origination of the loan and the exit? These are risks that are difficult to quantify and sell to a client."

Amadeus adds that the operational interest over different periods,

difficulty with floating rates is calculating interest over different periods, which introduces a degree of heavy administration on lenders' platforms.

Price is, of course, one of the most important factors that makes a deal attractive. But, for Matt, it is not the be-all and end-all. "There are other things that go along with it, such as certainty of funding, efficiency of the execution process, and clear and direct communication with both the adviser and end client—these things are equally important," he says.

#### Looking ahead Strong demand from brokers and

likely to continue over the next few months. But there will possibly come a point as interest rates begin to settle that people take an educated gamble to ride the curve on a variable rate.

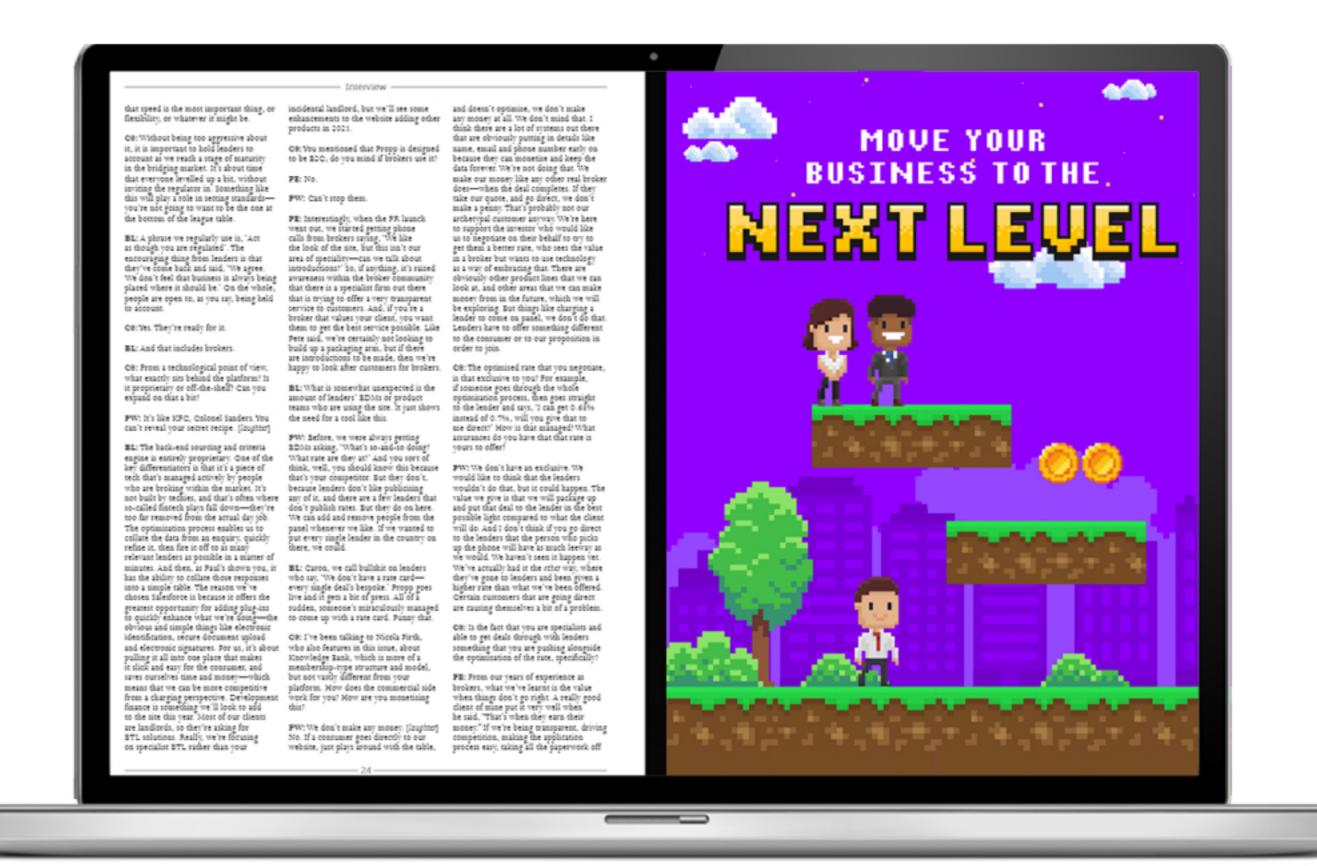
Glenhawk would consider introducing floating rates, only if this would add value for clients and if interest rates were fairly comparable. "[With floating rates], there is the opportunity for borrowers to benefit from a benign or falling interest rate environment as we move forward, as well as mitigating earlier rises in interest rates," highlights Michael.

"So there's a fair trade-off between lenders and borrowers in those scenarios, and we may move into that [space] after Q1 2023. If we consider where yield curves and interest rates may go, perhaps there may be an opportunity for us to do something with a longer-term product on a floating rate."

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